

# **Inefficient weights from pairwise comparison matrices with arbitrarily small inconsistency**

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# Definitions and notations

$\mathcal{PCM}_n$  denotes the set of pairwise comparison matrices of size  $n \times n$ .

$\lambda_{\max}(\mathbf{A})$  denotes the dominant eigenvalue of pairwise comparison matrix  $\mathbf{A}$  of size  $n \times n$ .

$\mathbf{w}^{EM(\mathbf{A})}$ , also called *EM weight vector*, denotes the right eigenvector of  $\mathbf{A}$  corresponding to  $\lambda_{\max}(\mathbf{A})$ .

$\mathbf{w}^{EM(\mathbf{A})}$  is usually normalized to 1, that is,  $\sum_{i=1}^n w_i^{EM(\mathbf{A})} = 1$ .

$\mathbf{X}^{EM(\mathbf{A})} = \mathbf{X}^{EM} \stackrel{\text{def}}{=} \left[ \frac{w_i^{EM(\mathbf{A})}}{w_j^{EM(\mathbf{A})}} \right]_{i,j=1,\dots,n}$  is the consistent

pairwise comparison matrix generated by  $\mathbf{w}^{EM(\mathbf{A})}$ .

It is the approximation of  $\mathbf{A}$  by the eigenvector method.

# Inconsistency index $CR$

Saaty defined the inconsistency index as

$$CR(\mathbf{A}) \stackrel{\text{def}}{=} \frac{\frac{\lambda_{\max}(\mathbf{A}) - n}{n-1}}{\frac{\overline{\lambda_{\max}^{n \times n}} - n}{n-1}} = \frac{\lambda_{\max}(\mathbf{A}) - n}{\overline{\lambda_{\max}^{n \times n}} - n},$$

where  $\overline{\lambda_{\max}^{n \times n}}$  denotes the average value of the maximal eigenvalue of randomly generated pairwise comparison matrices of size  $n \times n$  such that each element  $a_{ij}$  ( $i < j$ ) is chosen from the ratio scale  $1/9, 1/8, \dots, 1/2, 1, 2, \dots, 9$  with equal probability.  $CR(\mathbf{A})$  is a positive linear transformation of  $\lambda_{\max}(\mathbf{A})$ .  $CR(\mathbf{A}) \geq 0$  and  $CR(\mathbf{A}) = 0$  if and only if  $\mathbf{A}$  is consistent. Saaty suggested the rule of acceptability  $CR < 0.1$ .

# Inefficiency

Example of Blanquero, Carrizosa and Conde (2006, p. 282):

$$\mathbf{A} = \begin{pmatrix} 1 & 2 & 6 & 2 \\ 1/2 & 1 & 4 & 3 \\ 1/6 & 1/4 & 1 & 1/2 \\ 1/2 & 1/3 & 2 & 1 \end{pmatrix}, \quad \mathbf{w}^{EM} = \begin{pmatrix} 6.01438057 \\ 4.26049429 \\ 1 \\ 2.0712416 \end{pmatrix}, \quad \mathbf{w}^* = \begin{pmatrix} 6.01438057 \\ 4.26049429 \\ 1.003 \\ 2.0712416 \end{pmatrix}.$$

$i$	$a_{i3}$	$x_{i3}^{EM}$	$x_{i3}^*$	$ a_{i3} - x_{i3}^{EM} $	$ a_{i3} - x_{i3}^* $
1	6	6.01438057	5.99639139	0.01438057	0.00360859
2	4	4.26049429	4.24775103	0.26049429	0.24775103
3	1	1	1	0	0
4	2	2.07124160	2.06504646	0.07124160	0.06504646

# (Internal) inefficiency

Let  $\mathbf{A} = [a_{ij}]_{i,j=1,\dots,n} \in \mathcal{PCM}_n$  and  $\mathbf{w} = (w_1, w_2, \dots, w_n)^T$  be a positive weight vector.

**Definition.**  $\mathbf{w}$  is called *inefficient* if there exists a weight vector  $\mathbf{w}' = (w'_1, w'_2, \dots, w'_n)^T$  such that  $|a_{ij} - w'_i/w'_j| \leq |a_{ij} - w_i/w_j|$  for all  $i, j$ , and there exist  $k, \ell$  such that  $|a_{k\ell} - w'_k/w'_\ell| < |a_{k\ell} - w_k/w_\ell|$ .

**Definition.**  $\mathbf{w}$  is called *internally inefficient* if there exists a weight vector  $\mathbf{w}' = (w'_1, w'_2, \dots, w'_n)^T$  such that  $a_{ij} \leq w'_i/w'_j \leq w_i/w_j$  if  $a_{ij} \leq w_i/w_j$ , and  $a_{ij} \geq w'_i/w'_j \geq w_i/w_j$  if  $a_{ij} \geq w_i/w_j$  are fulfilled for all  $i, j$ , and there exist  $k, \ell$  such that  $w'_k/w'_\ell < w_k/w_\ell$  if  $a_{k\ell} \leq w_k/w_\ell$ , and  $w'_k/w'_\ell > w_k/w_\ell$  if  $a_{k\ell} \geq w_k/w_\ell$ .

$$\mathbf{A} = \begin{pmatrix} 1 & 4 & 1/9 & 9 & 1/9 & 1/8 \\ 1/4 & 1 & 1/8 & 1/4 & 1/7 & 1/5 \\ 9 & 8 & 1 & 8 & 4 & 1/2 \\ 1/9 & 4 & 1/8 & 1 & 7 & 1/3 \\ 9 & 7 & 1/4 & 1/7 & 1 & 1/5 \\ 8 & 5 & 2 & 3 & 5 & 1 \end{pmatrix}, \quad \mathbf{w}^{EM} = \begin{pmatrix} 0.1281 \\ 0.0180 \\ 0.3028 \\ 0.1237 \\ 0.1440 \\ 0.2835 \end{pmatrix}, \quad \mathbf{w}^* = \begin{pmatrix} 0.1281 \\ \mathbf{0.0206} \\ \mathbf{0.3471} \\ 0.1237 \\ 0.1440 \\ \mathbf{0.3249} \end{pmatrix}.$$

Approximations are

$\mathbf{X}^{EM}$

$\mathbf{X}^*$

$$\begin{pmatrix} 1 & 7.13 & 0.42 & 1.03 & 0.88 & 0.45 \\ 0.14 & 1 & 0.05 & 0.14 & 0.12 & 0.06 \\ 2.36 & 16.86 & 1 & 2.44 & 2.10 & 1.06 \\ 0.96 & 6.88 & 0.40 & 1 & 0.85 & 0.43 \\ 1.12 & 8.02 & 0.47 & 1.16 & 1 & 0.50 \\ 2.21 & 15.78 & 0.93 & 2.29 & 1.96 & 1 \end{pmatrix}, \quad \begin{pmatrix} 1 & \mathbf{6.22} & \mathbf{0.36} & 1.03 & 0.88 & \mathbf{0.39} \\ \mathbf{0.16} & 1 & 0.05 & \mathbf{0.16} & \mathbf{0.14} & 0.06 \\ \mathbf{2.71} & 16.86 & 1 & \mathbf{2.80} & \mathbf{2.40} & 1.06 \\ 0.96 & \mathbf{6.01} & \mathbf{0.35} & 1 & 0.85 & \mathbf{0.38} \\ 1.12 & \mathbf{7.00} & \mathbf{0.41} & 1.16 & 1 & \mathbf{0.44} \\ \mathbf{2.53} & 15.78 & 0.93 & \mathbf{2.62} & \mathbf{2.25} & 1 \end{pmatrix}$$

$$\mathbf{A}(p, q) = \begin{pmatrix} 1 & p & p & p & \dots & p & p \\ 1/p & 1 & q & 1 & \dots & 1 & 1/q \\ 1/p & 1/q & 1 & q & \dots & 1 & 1 \\ \vdots & \vdots & \vdots & \ddots & & \vdots & \vdots \\ \vdots & \vdots & \vdots & \ddots & & \vdots & \vdots \\ 1/p & 1 & 1 & 1 & \dots & 1 & q \\ 1/p & q & 1 & 1 & \dots & 1/q & 1 \end{pmatrix},$$

**Proposition.** Let  $q$  be positive and  $q \neq 1$ . Then  $\mathbf{w}^{EM}$  is internally inefficient, therefore inefficient. Furthermore,  $CR$  inconsistency can be arbitrarily small if  $q$  is close enough to 1.

**Sketch of the proof.** If  $p > 1$ , then with  $\mathbf{w}^* = (p, 1, \dots, 1)^T$  we have  $x_{1j}^{EM} < x_{1j}^* = p$  ( $j = 2, 3, \dots, n$ ).

Eigenvector method as the solution of optimization problems:

- Fichtner' metric
- $\min \max$  and  $\max \min$  problems of Perron and Frobenius



# Fichtner' metric

**Theorem** (Fichtner, 1984) Let  $\delta : \mathcal{PCM}_n \times \mathcal{PCM}_n \rightarrow \mathbb{R}$  be as follows:

$$\delta(\mathbf{A}, \mathbf{B}) \stackrel{\text{def}}{=} \sqrt{\sum_{i=1}^n \left( w_i^{EM(\mathbf{A})} - w_i^{EM(\mathbf{B})} \right)^2} + \frac{|\lambda_{\max}(\mathbf{A}) - \lambda_{\max}(\mathbf{B})|}{2(n-1)} + \\ + \chi(\mathbf{A}, \mathbf{B}) \frac{|\lambda_{\max}(\mathbf{A}) + \lambda_{\max}(\mathbf{B}) - 2n|}{2(n-1)},$$

where

$$\chi(\mathbf{A}, \mathbf{B}) = \begin{cases} 0 & \text{if } \mathbf{A} = \mathbf{B}, \\ 1 & \text{if } \mathbf{A} \neq \mathbf{B}. \end{cases}$$

Then,  $\delta$  is a metric in  $\mathcal{PCM}_n$  with the following properties:

# Fichtner' metric

(a) for every  $\mathbf{A} \in \mathcal{PCM}_n$ ,  $\mathbf{X}^{EM(\mathbf{A})}$  is the optimal solution of the problem  $\min\{\delta(\mathbf{A}, \mathbf{X}) | \mathbf{X} \text{ is consistent}\}$ ;

(b)

$$\min\{\delta(\mathbf{A}, \mathbf{X}) | \mathbf{X} \text{ is consistent}\} = \delta(\mathbf{A}, \mathbf{X}^{EM(\mathbf{A})}) = \frac{\lambda_{\max}(\mathbf{A}) - n}{n-1}.$$

Note that Fichtner's metric is not continuous.

**Theorem (Perron, Frobenius).** Let  $A \in \mathcal{PCM}_n$ , and the largest eigenvalue of  $A$  be denoted by  $\lambda_{\max}$ . Then

$$\max_{\mathbf{w} \in \mathbb{R}_+^n} \min_{1 \leq i \leq n} \frac{\sum_{j=1}^n a_{ij} w_j}{w_i} \leq \lambda_{\max} \leq \min_{1 \leq i \leq n} \max_{\mathbf{w} \in \mathbb{R}_+^n} \frac{\sum_{j=1}^n a_{ij} w_j}{w_i}$$

where  $\mathbf{w} = (w_1, w_2, \dots, w_n)$ . Furthermore, both inequalities hold with equality if and only if  $\mathbf{w} = \kappa \mathbf{w}^{EM}$ , where  $\kappa$  is an arbitrary positive number.

**Conclusion.** Optimality with respect to reasonable and nice objective functions does not exclude inefficiency.

# Main references

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Thank you for attention.

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